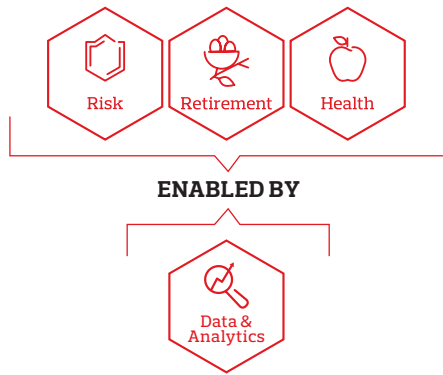


Fact Sheet

Aon plc (NYSE:AON) is a leading global professional services firm providing a broad range of risk, retirement and health solutions. Our 50,000 colleagues in 120 countries empower results for clients by using proprietary data and analytics to deliver insights that reduce volatility and improve performance.



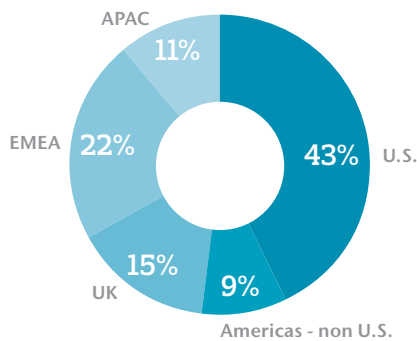
Aon Functional Leaders

- Greg Case**, Chief Executive Officer
- Christa Davies**, Chief Financial Officer
- Eric Andersen**, Co-President
- Mike O'Connor**, Co-President
- John Bruno**, Chief Operations Officer
- Siobhan Cifelli**, Chief Human Resources Officer
- Tony Goland**, Chief Innovation Officer
- Peter Lieb**, General Counsel
- Andy Weitz**, Chief Marketing Officer

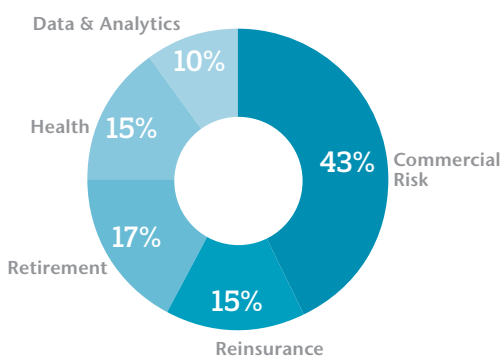
Aon Solution Leaders

- Commercial Risk Solutions*
Lambros Lambrou, Chief Executive Officer
- Reinsurance Solutions*
Andy Marcell, Chief Executive Officer
- Retirement Solutions*
Cary Grace, Chief Executive Officer
- Health Solutions*
John Zern, Chief Executive Officer
- Data & Analytic Services*
John Bruno, Chief Executive Officer

2018 Total Revenue by Geography



2018 Total Revenue by Line



One Portfolio of Solutions

supported by
ONE OPERATING MODEL

Commercial Risk Solutions

- #1 primary insurance brokerage
- +\$60B bound premium annually
- +90% average retention

Reinsurance Solutions

- #1 treaty and facultative brokerage
- +\$35B bound premium annually
- +30 consecutive quarters of net new business in core treaty

Retirement Solutions

- \$3.278T total global assets under advisement and management¹
- Valuing approximately \$3T in liabilities globally²
- #1 provider of Rewards solutions³

Health Solutions

- Over 4 million Voluntary Benefits participants
- Leading provider of global health & benefits
- \$180B in premium and equivalents placed globally

Data & Analytic Services

- \$400M annual investment in data and analytics
- Approximately \$318B bound premium through the Risk/View for Carriers tool for Aon Inpoint clients
- +34M individual customers from +300 organizations served by Aon's US Affinity business

¹As 6/30/18, total global assets represents \$160B in discretionary assets under management and \$3,118B in non-discretionary assets advised by AHIC and its global affiliates. Non-discretionary assets includes retainer clients and clients in which AHIC and its global affiliates have performed project services over the preceding 12-month period. Project clients may not currently engage AHIC at the time of the calculation of assets under advisement as the project may have concluded earlier during preceding 12-month period.

²As of 12/31/17, from FORM 5500 database; \$1T US, \$1T Europe, \$1T Reinsurance.

³In Technology, Life Sciences and Financial Services industries.